

WRITTEN ANSWERS

Meeting Plenary

Subject: Written Answers to Questions Not Answered at the Plenary Meeting on 15 January 2014

Report of: Executive Director of Secretariat

LLDC Funding

Question No: 2014/0001 (Oral)

[Andrew Boff](#)

Will the additional money to be provided by the Mayor to the LLDC be sufficient to enable the creation of a thriving Olympic Park?

Community land trusts

Question No: 2014/0002 (Oral)

[Jenny Jones](#)

Will you deliver your manifesto promise to make part of the Chobham Manor site a community-led development through a Community Land Trust?

Number of homes to be built on the former Olympic site

Question No: 2014/0003 (Oral)

[Stephen Knight](#)

How many homes will be built in each of the five new neighbourhoods being created across the former Olympic site?

LLDC Budget Settlements

Question No: 2014/0004 (Oral)

[Jennette Arnold](#)

Are you confident that, over the medium-term, the LLDC's budget settlements will be sufficient to enable it to realise its housing and built environment, economic development and employment, transport, and public realm regeneration goals?

London living wage

Question No: 2014/0005

[Jenny Jones](#)

Congratulations on becoming an accredited living wage employer. Your board papers from October 2013 mention that you will encourage employers on the park where there is no direct contractual relationship to pay the London Living Wage. How will do you this?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

It is a contractual requirement of all the London Legacy Development Corporation's (LLDC) Tier 1 contractors to pay the London Living Wage (LLW) to their directly employed staff. Where a direct contractual relationship does not exist, the LLDC encourages the payment of the LLW to workers through working closely with tier 1 contractors and their respective supply chains to highlight the business benefits of paying the LLW to provide a competitive, skilled and motivated workforce.

For example, during the post-Games works to transform the Queen Elizabeth Olympic Park (QEOP) the LLDC worked with BAM Nuttall (a Tier 1 contractor), to introduce a Labour Agency Vendor Accord. This LLDC encourages other Tier 1 contractors on-site to adopt this model and both Careys and Balfour Beatty (both Tier 1 contractors) use similar models to regulate their labour agencies. I can ensure you that I will continue to champion the LLW.

Carbon footprinting and contractors

Question No: 2014/0006

[Jenny Jones](#)

In March 2010, the OPLC told me that it was "exploring how carbon requirements can be set within the range of contractual mechanisms", for example "the potential to set requirements for development bidders to demonstrate a defined reduction plan for total carbon emissions per sq foot of development (including embodied energy)". Please update me on how this work has progressed.

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

Developer partners are required to achieve as a minimum the following CO2 emission reduction targets:

- 25 per cent improvement on 2010 Building Regulations in the period to 2013
- 40 per cent improvement on 2010 Building Regulations from 2013
- Zero Carbon for all dwellings from 2016
- Zero Carbon for all non-residential buildings from 2019

To put this into context, phase 1 of Chobham Manor is achieving a reduction in carbon emissions of 63 per cent more than is required by building regulations through onsite measures alone.

Developers are required to submit an Energy Statement setting out the on-site measures they will put in place. In the event of any shortfall, payments will be made to the LCS Offset Fund which will deliver carbon savings through a range of projects and initiatives as outlined in the LCS Offset Solutions Study, approved in 2012.

District heating

Question No: 2014/0007

[Jenny Jones](#)

Please update me on the progress of the work to connect homes and other buildings to district heating networks.

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The Legacy Communities Scheme planning permission granted in 2012 requires all buildings constructed to be connected to the District Heating Network. This includes Chobham Manor, East Wick, Sweetwater and Marshgate Wharf.

Due to physical and technical constraints, the District Heating Network does not currently extend to the sites at Pudding Mill Lane and Rick Roberts Way.

Prior to preparing detailed zonal masterplans for Pudding Mill Lane and Rick Roberts Way, a feasibility study will be undertaken for extending the network and other alternatives.

Food growing

Question No: 2014/0008

[Jenny Jones](#)

What facilities are planned for residents to grow food in each of the Chobham Manor, Sweetwater and East Wick communities? Please list facilities such as balconies, allotments and roof gardens separately for each development.

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The Legacy Communities Scheme (LCS) has a number of opportunities for food growing such as the provision of community growing areas within local and pocket parks in each neighbourhood and raised beds in private/communal spaces. The LCS currently only has outline planning permission and the detail of provision will not be known until the detailed design of each neighbourhood comes forward. Provision within East Wick and Sweetwater is therefore not known at this stage. Chobham Manor, which has an approved Zonal Masterplan, will provide 0.15ha of publicly accessible open space. All homes will have access to amenity space that meets the minimum standards set out in my Housing SPG. In addition, one fruit tree or shrub will be provided per dwelling.

Chobham Manor occupant engagement

Chobham Manor occupation engagement

Question No: 2014/0009

[Jenny Jones](#)

What stage is the Chobham Manor occupation engagement programme at, and will you publish details?

[Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

This programme will be developed over the course of the year and will be put in place prior to the occupation of development. It will include measures to encourage owners and occupiers to reduce energy demand, including welcome packs and websites with information and advice on energy saving methods and the promotion of energy efficient appliances. The LLDC is happy to publish details once the programme is developed.

Chobham Manor management strategy

Question No: 2014/0010

[Jenny Jones](#)

What stage is the Chobham Manor estate management strategy at, and will you publish details?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LCS comprises five neighbourhoods across seven Planning Delivery Zones (PDZ). The LCS planning permission requires a Zonal Estate Management Strategy to be submitted to, and approved by the Local Planning Authority prior to the occupation of residential units within the relevant PDZ, which will begin in 2016.

Chobham Manor reporting

Question No: 2014/0011

[Jenny Jones](#)

Your environmental sustainability policy sets out a number of standards for water, energy, materials, waste, transport and biodiversity. Some information is available in board papers, but not all. Can you tell me how the Chobham Manor plans are expected to perform against all of your benchmarks? If not, when will this be published?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

Water: The LCS, which outlines planning permission for Queen Elizabeth Olympic Park, requires that potable water demand is no greater than 105 litres per person per day (Code for Sustainable Homes - CfSH level 4) in all residential buildings on Chobham Manor and it is expected that homes will improve upon this target. In addition, Chobham Manor includes 25 exemplar homes which will demand no more than 80 litres per person per day.

Energy: Under the Code for Sustainable Homes, 22 credits are required to be achieved by the Legacy Communities Scheme. Sample testing indicates that it is possible to exceed this for many dwellings. Overall a 25% reduction in regulated CO2 emissions from the use of on-site renewable energy is expected, contributing to the sitewide requirement for an overall 20% reduction. 10 exemplar homes in Phase 1 of Chobham Manor will achieve zero regulated emissions.

Waste: At least 20% of materials during construction will be from used, recycled or certified/accredited sustainable sources, a higher level than most other residential developments achieve. Recycled waste storage in homes is to be provided (minimum of 30 litres) along with 7 litre compost bins in kitchens.

Transport: Typically, the urban design of the neighbourhoods is such that residents will be able to access facilities such as shops, local green space, community uses and public transport within a 5-10 minute walk to encourage use of public transport. Car sharing programmes will be promoted and electric vehicle charging points are provided on street and at all on-plot parking spaces. Also, see question 0015 with regards to cycling provision.

Biodiversity: The Legacy Communities Scheme requires Chobham Manor to provide 3.45ha BAP (Biodiversity Action Plan) habitat - in fact it is providing 4.09ha. Extensive use of planting will be used to enhance air quality, shading, storm water attenuation and food growing. The landscape design incorporates native and broad leaved tree species due to their higher biodiversity value.

Sustainability reporting

Question No: 2014/0012

[Jenny Jones](#)

Your business plan only includes one sustainability milestone, relating to Chobham Manor. When do you plan to publish data and other information on your performance against all of your other sustainability commitments, and will this be in a format that is accessible for the general public?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC plans to publish its first Sustainability Annual Report in spring 2014 and will include information on our performance against our sustainability commitments. This will be accessible to the public via the internet and there will be limited hard copies published.

20mph limits in the Park

Question No: 2014/0013

[Darren Johnson](#)

Can you confirm that all roads in the Queen Elizabeth Olympic Park, including A roads, have 20mph speed limits?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

All roads within QEOP have a 20mph limit, with one exception on Waterden Road. Once adopted by LB Newham, this could be subject to change.

Cycling target

Question No: 2014/0014

[Darren Johnson](#)

What is your target for the modal share of people cycling in the Queen Elizabeth Olympic?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

The LCS, which outlines planning permission for QEOP, sets a target of 10 per cent mode share for cycling to be achieved by 2021.

This has been established in relation to the current mode share in the host boroughs and seeks to improve on current levels in the area.

Cycling provision

Question No: 2014/0015

[Darren Johnson](#)

Can you outline what provision is being made for cycling in the Queen Elizabeth Olympic, both residential, workplace and events?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

Each home on Queen Elizabeth Olympic Park provides space for secure and sheltered bicycle storage. The London Plan requires one space per 1-2 bedroom unit and two spaces per 3+ bedroom unit and the LCS, which outlines planning permission for QEOP, will meet this standard. At Chobham Manor the requirement will be exceeded.

Visitor cycle parking is provided across the Park both at the perimeter of the parklands and within each neighbourhood.

The LLDC has allowed for the potential extension of the Barclays Cycle Hire Scheme, or an alternative cycle scheme, by safeguarding of land for docking stations on all future development parcels. In addition, iCITY has safeguarded space in its scheme.

Go Dutch cycling standards

Question No: 2014/0016

[Darren Johnson](#)

Can you update the Assembly as to whether the cycle network in the Olympic Park will meet Go Dutch standards of quality and will be in line with the Mayor's emerging new cycling standards?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The cycle network in QEOP was developed through extensive consultation with stakeholders, including TfL. The LLDC is working with the host boroughs to ensure that Go Dutch standards are implemented wherever new streets are built.

Elsewhere in the Park, where the LLDC has inherited roads and streets delivered pre-Games, improvements are being made where possible. The LLDC is supporting the Mini-Holland initiatives in LB Newham and will endeavour to promote cycling throughout the Park.

Cycle lane widths

Question No: 2014/0017

[Darren Johnson](#)

What proportion of the cycle lanes on the park are now wider than the 1.5m minimum?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The major street running through QEOP, Waterden Road, provides cycle lanes of 2 metres in each direction. The major east-west route across the Park, connecting East Wick to Chobham Manor, also provides cycle lanes of 2 metres. Within each of the neighbourhoods, the streets are only providing local access and therefore separate cycle lanes are not considered necessary.

Community Land Trusts study

Question No: 2014/0018

[Darren Johnson](#)

In March 2010, the OPLC told Jenny Jones that it was "commissioning a study into community land trusts and other community ownership models to understand further the advantages these can offer". Will you share that report with me?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

Unfortunately, the LLDC is unable to share the report as it contains commercially sensitive information.

Marketing homes overseas

Question No: 2014/0019

[Darren Johnson](#)

The Mayor told the Assembly in November 2013 that homes "should be marketed first to people in this country and indeed first to Londoners". How will you ensure this is the case with homes built on the Queen Elizabeth Olympic Park?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC will work with developers to market properties in London and the UK first.

The affordable housing offering on neighbourhoods will be for the benefit of UK residents and Londoners.

Profile of buyers

Question No: 2014/0020

[Darren Johnson](#)

Will you monitor the numbers of home buyers in each community that are owner-occupiers, second home owners or landlords, and their country of residence?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

There is no intention from the LLDC to monitor house purchases within the QEOP.

Housing targets

Question No: 2014/0021

[Darren Johnson](#)

The original intention was to build 10,000 homes in and around the Queen Elizabeth Olympic Park, of which 3,500 would be affordable homes. Can you confirm the total number of homes that you currently expect to be built on the park, and the number of (a) social rent, (b) affordable rent, and (c) low cost home ownership homes you expect to be built, including those already built in the Olympic Village?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LCS was granted planning permission in September 2012 which could deliver up to 6,800 new homes. The LCS planning permission has a site-wide affordable housing target of 35% subject to viability and a 20% minimum. Due to the accelerated delivery of Sweetwater and East Wick neighbourhoods, we will be reviewing the 35% target and are currently testing the impact on viability. The affordable housing tenure split comprises 30% social rented, 30% affordable rent and 40% intermediate housing.

Planning permission for East Village includes 2,818 residential units and comprises 1,379 affordable homes, of which 675 are social rented and 704 are intermediate.

Stable tenancies

Question No: 2014/0022

[Darren Johnson](#)

Will you try to ensure that all private landlords who own properties on the park offer tenants the option of longer tenancies with the possibility of predictable rent increases?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

As part of accelerated delivery of East Wick and Sweetwater the LLDC will be introducing a significant proportion of Private Rented Sector (PRS) housing. The delivery of purpose built PRS through institutional investment provides an opportunity to explore the aims set out in my Housing Covenant, in particular greater transparency and choice for tenants including the length of tenancies, terms and conditions in tenancy agreements and certainty of future rent increases. This will be subject to negotiations with the future development partner of these neighbourhoods, which the LLDC is currently procuring with a view to appoint later this autumn.

Artist communities in Hackney Wick

Question No: 2014/0023

[Jenny Jones](#)

How will you prevent your plans for Hackney Wick increasing land and property values, pricing the artistic communities you have praised out of the area?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

As part of the LLDC's Arts & Culture strategy, there is a commitment to support creative workspaces within the LLDC's boundary. A feasibility study will be undertaken to look at how to achieve this, working with the London Borough of Hackney.

'Olympicopolis' and revised use

Question No: 2014/0024

[Jennette Arnold](#)

With the announcement of a new cultural and education hub, what will be the impact in this changed prescribed land use on the total number of housing units across the park?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

There are currently no alternative proposals for Chobam Manor, East Wick, Sweetwater or Pudding Mill Lane. Proposed changes are set out in Question 2014/0025.

Revised Use by neighbourhood

Question No: 2014/0025

[Jennette Arnold](#)

How many homes are the LLDC planning to replace with other uses in the Pudding Mill Neighbourhood and sites to the North and South of the Aquatic Centre (Stratford Waterfront) and in a further area south of the ArcelorMittal Orbit Sculpture?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC has an aspiration to deliver homes as well as much needed education and cultural uses that will drive economic growth, create jobs and contribute to the vibrancy of the area.

It is too early in the design process to be precise about changes to housing numbers on Stratford Waterfront which will still have a large residential output.

Early assumptions indicate that developing a major new university campus to the south of the ArcelorMittal Orbit could result in a reduction of up to 1,000 homes out of a total figure of up to 6,800 homes identified in the LCS (the proposal for new neighbourhoods on QEOP).

There are currently no alternative proposals for the Pudding Mill site with up to 1,300 homes planned.

'Olympicopolis' and affordable housing

Question No: 2014/0026

[Jennette Arnold](#)

The LLDC aims for a 35% affordable housing total across the park's neighbourhoods. With a significant reduction of housing in the South Park, what do you envision the impact of this on the split across the park?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC has an aspiration to deliver homes as well as much needed education and cultural uses. The ultimate provision of affordable housing will be subject to discussion with host boroughs in the context of the cultural, educational and economic benefits being provided.

Wheelchair Accessible Housing

Question No: 2014/0027

[Jennette Arnold](#)

Has consideration been paid to the proximity of accessible housing to accessible public transport facilities and the landscaping of the routes to transport and other facilities?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LCS, which outlines planning permission for Queen Elizabeth Olympic Park, embeds the principles of high quality and inclusive design and the LLDC has produced Inclusive Design Standards to inform the detailed design of each neighbourhood and the public realm.

The standards include approach routes to/from the dwelling from all areas including parking and drop off areas and public transport links to ensure that these are accessible and as short as possible. For example, Chobham Manor will incorporate bench seating at 50m intervals along main pedestrian routes.

Wheelchair Accessible Housing 2

Question No: 2014/0028

[Jennette Arnold](#)

Why has the ambition of 35% of affordable housing not been achieved in specific regard to accessible housing?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

All homes within the LCS, which outlines planning permission on QEOP, will be built to Lifetime Homes standards and 10 per cent of all homes, across all tenures including affordable housing, will be wheelchair adaptable. There is no requirement for a certain percentage of affordable housing to be wheelchair accessible but we will encourage development partners to provide an appropriate proportion of affordable units and wheelchair adaptable homes.

Wheelchair Accessible Housing 3

Question No: 2014/0029

[Jennette Arnold](#)

How can the LLDC ensure market price wheelchair accessible housing is sold to those who need it?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC, in consultation with the Built Environment Access Panel (BEAP) has asked Chobham Manor LLP to provide suitable marketing text/materials specifically targeted to promote wheelchair accessible market homes as part of their overall marketing strategy. This will be used to ensure that wheelchair accessible homes are widely publicised as early as possible giving potential buyers the best opportunities to purchase.

Delays to the Olympic Village delivery

Question No: 2014/0030

[Jennette Arnold](#)

What lessons can the LLDC learn from the capacity issues of the ODA which delayed the handover of the Olympic Village?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC is not anticipating taking on the direct delivery function undertaken by the ODA, but partnering with developers to deliver the new neighbourhoods on the Park.

Accelerated Development of Eastwick and Sweetwater

Question No: 2014/0031

[Jennette Arnold](#)

Will the accelerated development of the Eastwick and Sweetwater neighbourhoods require a trade off in the affordable housing total?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

Bringing forward delivery of East Wick and Sweetwater earlier than originally anticipated will provide much needed housing earlier than originally anticipated. Accelerating delivery may reduce viability as the scheme would not benefit from as many years' house price inflation as it would have done under the original phasing. Furthermore, the viability is affected by the introduction of PRS as rental values are lower than market sale. Provision of affordable housing will be assessed as the scheme is developed.

Stratford International

Question No: 2014/0032

[Jennette Arnold](#)

What future does Stratford International face? How can the LLDC work with partners, including the Department of Transport, to encourage new continental services to consider stopping at Stratford International?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC fully supports international trains stopping at Stratford International. It will work with local businesses and partners to lobby Eurostar and will do the same with Deutsche Bahn at the appropriate time.

In addition, as discussed during the most recent Mayor's Questions Time, I am pleased that the Secretary of State for Transport has agreed in principle to the idea of Oyster and contactless payment being extended to operate on the High Speed link from Stratford International.

Outdoor Education

Question No: 2014/0033

[Jennette Arnold](#)

What opportunities does the park provide for outdoor education?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC is delivering a range of educational materials and projects to support the ambition for the Park to be a fantastic education space.

In addition to schools visits programmes to the Park and the ArcelorMittal Orbit, the LLDC has invested in the View Tube (which includes a classroom overlooking the Park managed by the Field Studies Council) and its educational materials.

The LLDC also works with the Field Studies Council (FSC) to develop free lesson plans and resource packs across key stages 1- 4 to support classroom based and outdoor learning. They run a number of workshops with partners for primary and secondary schools and are launching a network to encourage links between local schools, the Park and venues.

A series of family and children-focused park activity trails that will explain key features in the Park are also in development.

Mabley Green

Question No: 2014/0034

[Jennette Arnold](#)

How can the LLDC work with the Mabley Green User Group to overcome recent problems of flytipping and prevent this valuable space and community use being vandalized?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

Mabley Green falls outside the LLDC boundary. The LLDC works closely with the London Borough of Hackney and will support them where appropriate.

Diversity Targets & East London

Question No: 2014/0035

[Jennette Arnold](#)

The LLDC has exceeded its employee target of 25% BAME background employees, achieving a 62% rate. Is this due to pro-active policies by the LLDC or the demographic diversity of East London? What lessons can be taken from this achievement?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC proactively works with contractors to put in place targets for BAME employees working with the host borough brokerage schemes and colleges to train local residents in relevant skills and match them to the job opportunities. Working with contractors from the outset, to be clear about LLDC's ambition and maintaining ongoing dialogue is an approach that can be used as a positive example for other projects.

Apprenticeships

Question No: 2014/0036

[Jennette Arnold](#)

Does the use of a specialist agency, Reds10, provide an advantage in recruiting apprenticeships

[Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC uses Reds10 to deliver a programme that allows apprentices to complete their apprenticeships across different projects with multiple firms giving a range of experience which a traditional apprenticeship does not. Changing trends in the construction industry have made it more difficult for many firms to offer traditional directly-employed apprenticeships.

There has been a peak of 60 apprentices on QEOP, the highest number on a single site in London in 2013 and the scheme is an exemplar which could be rolled out to other projects.

New Apprenticeship Opportunities

Question No: 2014/0037

[Jennette Arnold](#)

How does the LLDC plan to work with the V&A East, UCL and other employers considering a move to the park to continue its employment target and apprenticeship success?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC works closely with all its developers and employers moving onto the Park, and will continue to do so with the V&A museum and UCL, to maximise employment and apprenticeship opportunities from construction jobs to jobs in completed developments. The LLDC will actively work with new employers to recruit a local and diverse workforce.

SMEs

Question No: 2014/0038

[Jennette Arnold](#)

How are you encouraging small and medium enterprises to establish themselves on the park? What are the main challenges in encouraging new businesses to develop?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC works with contractors to identify work appropriate for local firms and throughout the post-Games construction phase over 40 SMEs won contracts (to the value of over £2.5 million). In addition, iCITY will have designated space for SMEs and start-ups and will help them access venture funds.

Financial self-sustainability

Question No: 2014/0039

[Jennette Arnold](#)

Will this be addressed in your Ten Year Plan?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

Yes. The Ten Year Plan will consider when the LLDC anticipates it will become self sustaining.

Negotiations for 2015/6 funding 2

Question No: 2014/0040

[Jennette Arnold](#)

Are you in discussions with the Treasury in regard to contingency funding and the repayment of Lottery Funds in the event of a short fall in 2015/6?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

No, we are not in discussions with the Treasury on these issues.

Big Lottery Funds

Question No: 2014/0041

[Jennette Arnold](#)

Are the charitable sector, in the Directory of Social Change's Big Lottery Refund campaign right to worry the £425m from the Big Lottery fund is unlikely to be repaid for decades, if at all? When do you endeavor to return these funds to the Exchequer?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

It is anticipated that returns to the National Lottery will begin in the mid 2020s. Our current plans anticipate that the final receipts will be generated in the early 2030s. The level of the receipts will depend, amongst other things, on the level of affordable housing, the phasing of development and growth in land and house prices.

Priorities for reduced funding

Question No: 2014/0042

[Jennette Arnold](#)

If needs be, which regeneration activities would be priorities for cuts in 2015/6?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC does not anticipate making cuts to its budget proposals that have been submitted to the GLA as part of my 2014/15 consolidated budget process.

Stadium Operators

Question No: 2014/0043

[Jennette Arnold](#)

Should Leyton Orient, or any other football team, lease the stadium from the operator chosen next year, will this have any implications for the LLDC's agreement with West Ham?

Written response from [Boris Johnson \(Chairman, LLDC\)](#) & [Dennis Hone \(Chief Executive, LLDC\)](#)

An organisation will be appointed in the autumn to manage, maintain and operate the Stadium and programme activities and events. The operator will be charged with maximising usage and revenue out of the Stadium and running a successful venue. Once they are appointed, Leyton Orient is free, as is anyone, to approach the operator to discuss occasional use of the Stadium. Any new deals made would have to take into account the rights of the existing anchor tenants UK Athletics and West Ham United.

House of Lords Committee Report Keeping the Flame Alive

Question No: 2014/0044

[Jennette Arnold](#)

Has the LLDC taken the recommendations of Keeping the Flame Alive on board, particularly their concerns around potential options for the Stadium?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The Government will formally respond to all recommendations from Keeping the Flame Alive in due course and the LLDC will then consider both sets of recommendations

House of Lords Committee Report Keeping the Flame Alive 2

Question No: 2014/0045

[Jennette Arnold](#)

As the regeneration body for the Queen Elizabeth Olympic Park what role can the LLDC play in the Lords' aspiration the Legacy should spread beyond it and London?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC's goal is to create a new heart for east London, providing new homes, jobs and a cultural and education quarter - using the London 2012 Games to attract investment and offer opportunities for local people.

Wider London will benefit through both economic development in the area and the creation of a fantastic visitor destination.

To spread the legacy beyond London, the LLDC will maintain a fantastic Park with world class venues for all in the UK and overseas to enjoy.

Exemplar programmes have been established that can be rolled out nationally, such as the construction apprenticeship programme that has been successful in helping local residents into careers in the construction industry.

House of Lords Committee Report Keeping the Flame Alive 3

Question No: 2014/0046

[Jennette Arnold](#)

Do you support the Lords' recommendation an Olympics Legacy Minister should be appointed to co-ordinate the various goals of the Legacy programme, nationwide?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The Secretary of State for Culture, Media and Sport is and has always been the Cabinet Minister responsible and accountable to Parliament for co-ordinating delivery of the legacy.

I am working with the Government to deliver a single and joined up programme of legacy activity. The Secretary of State for Culture, Media and Sport is also Deputy Chair of the Olympic and Paralympic Legacy Cabinet Committee, which is chaired by the Prime Minister. Along with Lord Coe, the PM's Olympic and Paralympic Legacy Ambassador, I also attend committee meetings.

GLA Group Shared Services

Question No: 2014/0047

[Jennette Arnold](#)

Does the LLDC face specific challenges in signing up to the shared services agenda? Do you envisage these challenges would also be experienced by another Mayoral Development Corporation?

[Written response from Boris Johnson \(Chairman, LLDC\) & Dennis Hone \(Chief Executive, LLDC\)](#)

The LLDC remains committed to the shared services agenda where there are tangible savings to be made. Future MDCs will be utilised where they deliver best value for money to the taxpayer.